

國立交通大學

工業工程與管理學系

碩士論文

求解 p -中心的程序及決定運籌系統之 p -值的方法



**A procedure for solving the p -center problem
and determining the p value of a logistic system**

研究生：石其偉

指導教授：劉復華 教授

中華民國九十四年八月

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研究生：石其偉

Student：Chi-Wei Shih

指導教授：劉復華

Advisor：Fuh-Hwa F. Liu



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摘 要

在運籌網絡之中，固定設施選址是一重要決策問題，其提供運籌系統整體的類型、結構以及形式。選址決策包括了定義供應中心的數量、位址與容量。本篇論文提出求解 p -中心問題的新程序。根據 p -中心問題的解答所做出的系統設計是一個可供考量的選擇。我們針對每一個選擇計算出八項指標，包括了最短之最遠距離、每項貨物之平均運送距離及其變異係數、每顧客端之平均運送距離及其變異係數、總固定設置成本、以及取決於各中心容量之兩項成本：變動建設成本與運輸成本。我們評估具備這八項指標之所有可能選項。數個柏拉圖有效率之選項將被選出。

關鍵字： p -中心、運籌管理、服務水準、多目標、資料包絡分析法、整數規劃、柏拉圖有效率

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Student: Chi-Wei Shih

Advisor: Fuh-Hwa F. Liu

Department of Industrial Engineering & Management
National Chiao Tung University

ABSTRACT

Locating fixed facilities throughout the logistics network is an important decision problem that gives form, structure and shape to the entire logistics system. Location decisions involve determining the number, locations and capacities of the supply centers to be used. The paper presents a new procedure to solve the minimax problem or p -center problem. The system design according to the solutions of the p -center problem is an alternative under selection. We compute the eight parameters for each alternative such as the minimax distance, average and coefficient of variation of transportation distance per unit of goods, average and coefficient of variation of transportation distance per site, the total fixed setup cost for the centers, and the two total costs that depend on the capacity of the centers: variable construction cost and transportation cost. All the possible alternatives with the eight parameters are evaluated. Several Pareto-efficient alternatives would be selected.

Keywords: p -center, Logistics Management, Service Level, Multiple Criteria, Data Envelopment Analysis, Integer Programming, Pareto-Efficient

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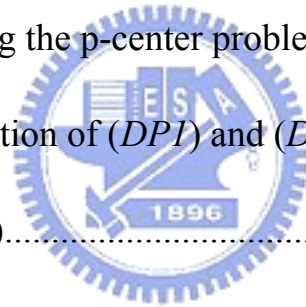
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1. Introduction

Locating fixed facilities throughout the logistics network is an important decision problem that gives form, structure and shape to the entire logistics system. Location decisions involve determining the number, location and capacity of the supply centers to be used. We consider the location problem to determine the number of supply centers required to serve all the customers with minimum coverage distance. Each potential site has the variable cost to the capacity. The location and demand of each customer are given. The cost to transport a unit of demand from a potential site to each customer depends on the method employed.

Location theory was first formally introduced by Alfred Weber (1909), who considered the problem of locating a single warehouse to minimize the total travel distance between the warehouse and a set of spatially distributed customers.

The traditional p -center problem is to select the centers under the given p value. However, the decision maker may be incapable of determining the appropriate p value before solving the p -center problem. Considering the multiple criteria such as distance, cost, and service level, the decision maker is hard to determine the p value and select p centers with multiple objectives simultaneously. After solving the M p -center problems, we could obtain the minimax distance, allocation, cost level, and service level of all the M p -center problems. With the prior information, the decision maker could evaluate the multiple criteria to determine the appropriate p value.

In Section 2, we introduce an efficient exact procedure for solving the set-covering-based p -center problem that is inspired by *BsearchEx* (Eloumi et al., 2004). We present our new efficient exact procedure, a slim bisecting search, called as *p-SBsearch*. Our new mixed-integer programming formulation (*PC-SC2*) is embedded in *p-SBsearch* to improve the solution. In Section 3, we present computational results of *symmetric p-center* problems with *p-SBsearch* and make comparison with other past research. In Section 4, we present a

mixed-integer programming formulation for allocating customers to the centers with minimum total cost. Furthermore, in Section 5 we show an efficient procedure to compute throughout the M p -center problems. The system design according to the solutions of each p -center problem is an alternative under selection. We compute the eight parameters for each alternative such as the minimax distance, average and coefficient of variation of transportation distance per unit of goods, average and coefficient of variation of transportation distance per site, the total fixed setup cost for the centers, and the two total costs that depend on the capacity of the centers: variable construction cost and transportation cost. In Section 6, we evaluate the M alternatives with the eight parameters. Several Pareto-efficient alternatives would be selected. Conclusions are outlined in Section 7.



2. The modified formulation (PC-SC2) and the efficient exact procedure

Facility location models can be classified under four main topics, see Owen and Daskin (1998):

- p -center problem: it minimizes the maximum distance between any customer and its nearest center.
- p -median problem: it minimizes the average (total) distance between customers and centers.
- Location Set Covering Problem: it locates the least number of centers that are required to cover all customers.
- Maximum Covering Location Problem: it seeks the maximal coverage with a given number of centers.

Let N be the number of customers, M be the number of potential sites or facilities, and d_{ij} be the distance from customer i to facility j . The p -center problem consists of locating p centers and assigning each customer to its closest center so as to minimize the maximum distance between a customer and the center it is assigned to.

The location of emergency service facilities such as hospitals or fire stations is frequently modeled by the p -center problem; see Daskin (1995) and Marinov and ReVelle (1995). The p -center problem is NP-hard; see Kariv and Hakimi (1979) and Masuyama et al. (1981).

Many authors consider the particular case where the facilities are identical to the customers, i.e., $N=M$, and distances are symmetric and satisfy triangle inequalities. We call this particular case the *symmetric* p -center problem.

Main mathematical location methods may be categorized as heuristic and exact. Exact methods refer to those procedures with the capability to guarantee either a mathematically optimum solution to the location problem or at least a solution of known accuracy, see Drezner (1984), Handler (1990) and Daskin (1995). In many respects, this is an ideal

approach to the location problem; however, the approach can result in long computer running times, huge memory requirements, and a compromised problem definition when applied to practical problems.

Heuristics can be referred to as any principles or concepts that contribute to reducing the average time to search for a solution, see Chandrasekaran and Tamir (1982), Drezner (1984) and Pelegrin (1991). Although heuristic methods do not guarantee that an optimum solution has been found, the benefits of reasonable computer running times and memory requirements, good representations of reality and a satisfactory solution quality are reasons to consider the heuristic approach to warehouse location.

The formulation (*PC-SC*) due to *BsearchEx* (Elloumi et al., 2004) is to solve the *p*-center problem, which is based on its well-known relation to the set-covering problem, by using a polynomial algorithm for computing a tighter lower bound and then solving the exact solution method. In that paper, the authors show that its linear programming relaxation provides a lower bound tighter than the classical *p*-center (*PC*) formulation, the lower bound can be computed on polynomial time, their method outperforms the running time of other recent exact methods by an order of magnitude, and it is the first one to solve large instances of size up to $N=M=1817$.

Though the formulation (*PC-SC*) performs better than does formulation (*PC*) for given values of the lower bound and the upper bound, it is hard to solve the large scale problem by directly solving (*PC-SC*) within reasonable time limit. The authors proposed two algorithms to obtain the optimal solution, with complex programming procedure, complicated heuristics, and difficult concept in linear programming such as reduced cost. In this paper, we introduce a modified formulation (*PC-SC2*) and an easier repeating procedure, *p-SBsearch*, to transform a large scale problem into several small scale problems, and then obtain the optimal solution within reasonable time limit.

Let $D^{\min} = D^0 < D^1 < D^2 < \dots < D^{K-1} < D^K = D^{\max}$ be the sorted different values in the distance matrix. The formulation (*PC-SC2*) is the following:

(PC-SC2)

$$\min z^k \quad (1)$$

$$s.t. \quad \sum_{j=1}^M y_j = p; \quad (2)$$

$$z^k + \sum_{j:d_{ij} < D^k} y_j \geq 1, \quad i = 1, 2, \dots, N; \quad (3)$$

$$z^k \in \{0, 1\}; \quad (4)$$

$$y_j \in \{0, 1\}, \quad j = 1, 2, \dots, M \quad (5)$$

where y_j and z^k are binary decision variables. Let the superscript “*” denotes the optimal solution of the decision variable. $y_j^* = 1$ if and only if facility j is open, and $z^{k*} = 0$ only if it is possible to choose p centers and cover all the customers i within the radius D^{k-1} . Constraint (2) limits the number of centers to p ; constraints (3) mean that, for a given k , $z^{k*} = 0$, if and only if all customers can be served at a distance strictly lower than D^k .

In the optimal solution of (*PC-SC2*), note that $z^k = 0$ implies $z^{k+1} = z^{k+2} = \dots = z^K = 0$. Similarly, $z^k = 1$ implies $z^{k-1} = z^{k-2} = \dots = z^1 = 1$. $z^{k*} = 1$ and $z^{(k+1)*} = 0$ implies the optimal min-max value Δ_p^* is the exact solution of the p -center problem. The integer programming problem (*PC-SC2*) needs at least $(\sqrt{2})^{M+1}$ linear programming problem (Sierksma G., 2002). Contrast to the (*PC-SC*) with $KN+1$ constraints and $M+K$ binary variables, there are just $N+1$ constraints and $M+1$ binary variables in (*PC-SC2*). For the small case with $M=N=100$ and $K=5000$, the problem size of (*PC-SC2*) is about 250000 times smaller than the problem size of (*PC-SC*).

(*PC-SC2*) is embedded in the proposed bisecting search procedure *p-SBsearch* that at most $O(\log_2(MN))$ recursions. Given the p value, by executing the *p-SBsearch* procedure one would obtain the optimal solution Δ_p^* that is equal to D^{Lp^*} . D^L and D^U are respectively updated lower and upper bounds in each recursion in searching the optimal solution.

Step 1 is using the bisection search method to decide the value of k . Step 2 is performing (PC-SC2) to obtain the preliminary optimal solution z^k . Step 3 is performed to check the p -center problem optimality of the current solution z^k . Until reaching the optimality, we continue to solve (PC-SC2) with updating the upper bound D^U and the lower bound D^L .

***p*-SBsearch**

Initialization: given p, D^0, \dots, D^K , set $L = 0, U = K$ and $\Delta_p^* = D^U$

Step 1. $k = \lfloor (L+U)/2 \rfloor$.

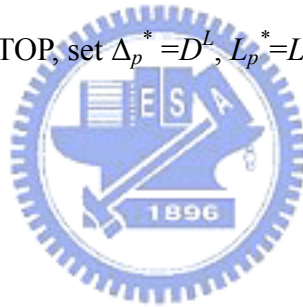
Step 2. Solving (PC-SC2) with D^k to obtain the optimal solution z^{k*} .

Step 3. **If** $z^{k*} = 1$, **then** let $L = k$,

Step 3.1. **If** $z^{k+1} = 0$, **then** STOP, set $\Delta_p^* = D^L, L_p^* = L$ and $U_p^* = U$; **else, goto** step 1;

else If $z^k = 0$, **then** let $U = k$,

Step 3.2. **If** $z^{k-1} = 1$, **then** STOP, set $\Delta_p^* = D^L, L_p^* = L$ and $U_p^* = U$; **else, goto** step 1.



3. Computational Results for p -SBsearch

We use a notebook with 512 MB of RAM and Intel P-M 1.30 GHz of CPU. The p -SBsearch procedure was implemented with the code written by C++ and the MIP solver of CPLEX 7.1. We set the *time limit* parameters of MIP solver to 3600, so the solution of sub-problem stops if no integer solution is found after one hour of CPU time. We report the computational results obtained with p -SBsearch on OR-Lib (Beasley 1990) p -median and TSP-Lib (Reinelt 1991) instances. We also make comparison of p -SBsearch with Daskin (2000), Ilhan et al. (2001) and Elloumi et al. (2004). Daskin (2000) performed a binary search based on solving the maximal covering problem; Ilhan et al. (2001) proposed a two-phase algorithm with solving the IP feasibility problems; Elloumi et al. (2004) presented (PC - SC) and a resolution method based on the set-covering problem.

The results of the comparison on 40 OR-Lib p -median instances are given in Table 1. The first three columns characterize the instance, and the optimal radius is in column 4. Columns 5 through 7 report the CPU time of Daskin (2000), Taylan et al. (2001) and Elloumi et al. (2004). Column 8 gives the CPU time of p -SBsearch. Even if it is not straightforward to compare CPU time on different machines, we can show the maximum and the average CPU time as indication in Table 1. Furthermore, we calculate the Coefficient of Variation (CV) to compare the computing stability with the increasing p value. The Coefficient of Variation is the standard deviation σ divided by the mean μ .

Table 1 Results of 40 OR-Lib instances

<i>Instance</i>	<i>N=M</i>	<i>p</i>	<i>Opt</i>	Total CPU Time in seconds			
				Daskin	Ilhan et al.	Elloumi et al.	<i>p-SBsearch</i>
Pmed1	100	5	127	5.8	2.1	0.9	0.2
Pmed2	100	10	98	2.7	0.9	0.2	0.1
Pmed3	100	10	93	2.2	0.8	0.1	0.1
Pmed4	100	20	74	2.4	0.6	0.1	0.1
Pmed5	100	33	48	0.2	0.6	0.1	0.1
Pmed6	200	5	84	14.8	6.1	1.1	0.6
Pmed7	200	10	64	9.8	2.7	0.5	0.3
Pmed8	200	20	55	10.8	1.9	0.4	0.4
Pmed9	200	40	37	3.6	1.7	0.1	0.3
Pmed10	200	67	20	3.9	1.4	0.3	0.1
Pmed11	300	5	59	17.1	9.1	2.1	0.9
Pmed12	300	10	51	20.3	8.2	1.3	1.0
Pmed13	300	30	36	9.2	4.2	0.8	0.9
Pmed14	300	60	26	9.3	3.4	0.9	0.5
Pmed15	300	100	18	4.8	2.7	1.0	0.3
Pmed16	400	5	47	35.1	13.9	1.6	1.4
Pmed17	400	10	39	39.2	13.4	2.1	2.0
Pmed18	400	40	28	16.6	19.4	1.4	1.4
Pmed19	400	80	18	6.9	4.9	0.8	0.5
Pmed20	400	133	13	8.9	4.1	1.8	0.4
Pmed21	500	5	40	87.0	42.3	5.2	2.4
Pmed22	500	10	38	38.6	130.5	11.2	6.6
Pmed23	500	50	22	211.0	35.8	3.3	2.3
Pmed24	500	100	15	9.9	7.8	4.5	1.2
Pmed25	500	167	11	6.3	7.1	2.7	0.8
Pmed26	600	5	38	93.9	121.7	14.9	3.5
Pmed27	600	10	32	87.2	73.5	8.2	4.5
Pmed28	600	60	18	24.4	18.2	2.1	3.3
Pmed29	600	120	13	23.6	10.2	5.1	1.6
Pmed30	600	200	9	8.6	10.0	5.4	1.1
Pmed31	700	5	30	191.1	108.2	8.1	4.4
Pmed32	700	10	29	1402.5	460.3	58.4	7.2
Pmed33	700	70	15	39.7	32.4	7.4	7.5
Pmed34	700	140	11	24.9	15.6	6.5	1.5

Pmed35	800	5	30	246.2	66.5	13.7	6.7
Pmed36	800	10	27	441.8	342.1	55.7	25.6
Pmed37	800	80	15	58.7	35.2	2.0	14.8
Pmed38	900	5	29	102.3	96.0	18.5	11.5
Pmed39	900	10	23	252.1	536.5	48.5	27.2
Pmed40	900	90	13	89.1	404.9	7.8	6.4
Maximum				1402.5	536.5	58.4	27.2
Average				91.6	66.4	7.7	3.8
Coefficient of Variation (%)				249.5	195.4	182.5	161.6

Table 2 gives the results for TSPLIB instances and makes comparison of *p-SBsearch* with Elloumi et al. (2004). The first three columns characterize the instance. Columns 4 through 8 give the results of algorithm *Bsearch* and *BsearchEx* (2004). Columns LB^* and UB^* give the lower bound and upper bound obtained by *Bsearch*, and Column *cpu1* is the CPU time devoted to *Bsearch*. Column *Opt* gives the optimal solution or the best found solution obtained by *BsearchEx*, and Column *cpu2* is the CPU time devoted to *BsearchEx*.

Columns 9 through 12 give the results of *p-SBsearch*. There is tradeoff between solution time and the preciseness of solution in large scale problems. Based on the update of *max* and *min* of *p-SBsearch*, we could set the bound tolerance in advance to obtain a narrow solution bound in shorter CPU time. If the relative bound tolerance $(D^{max}-D^{min})/D^{min}$ does not exceed 5% for any sub-problem, we stop *p-SBsearch* and record the current bound. Column *5% Bound* gives the results of 5% bound tolerance, and Column *cpu3* is the CPU time of 5% bound tolerance. Column *Opt2* gives the results of *p-SBsearch*, and Column *cpu4* is the CPU time of our *p-SBsearch* procedure. If the optimal solution is not reached in an hour, set $z^k = 1$ and $L = k$ to solve the next sub-problem. When this happens we are no longer sure that our solution is optimal, and then we give the best solved bound in Column *Opt2*.

Table 2 Results of TSPLIB instances

Instance	N=M	p	Elloumi et al.					p-SBsearch				
			LB*	UB*	Opt	cpu1	cpu2	5% Bound	Opt2	cpu3	cpu4	
u1060	1060	10	2273	2273	2273	27	53	2272-2386	2273	36	52	
u1060	1060	20	1556	1768	1581	63	2778	1531-1590	1581	135	2329	
u1060	1060	30	1205	1275	1208	50	298	1185-1210	1208	36	257	
u1060	1060	40	1013	1079	1021	35	366	1005-1029	1021	26	121	
u1060	1060	50	895	963	905	21	383	905-921	905	191	273	
u1060	1060	60	765	807	781	21	233	761-790	781	4	437	
u1060	1060	70	707	761	711	17	135	708-738	710* (708-721)	7	3608	
u1060	1060	80	652	711	652	18	60	640-670	652	2	8	
u1060	1060	90	604	636	608	19	38	600-609	608	2	6	
u1060	1060	100	570	570	570	18	29	570-599	570	1	2	
u1060	1060	110	539	539	539	18	30	538-552	539	1	1	
u1060	1060	120	510	538	510	29	44	510-515	510	3	3	
u1060	1060	130	495	510	500	28	44	495-510	500	1	3	
u1060	1060	140	452	500	452	28	46	452-474	452	1	2	
u1060	1060	150	430	447	447	34	50	447-452	447	1	1	
TSPLIB												
r11323	1323	10	3062	3329	3077	106	1380	3017-3155	3077	62	265	
r11323	1323	20	2008	2152	2016	115	480	1949-2036	2016	97	2543	
r11323	1323	30	1611	1797	1632	99	900	1587-1640	1632	193	5147	
r11323	1323	40	1334	1521	1352	76	3000	1339-1381	1365* (1339-1366)	3233	14132	
r11323	1323	50	1165	1300	1187	61	8580	1164-1197	1187* (1164-1188)	156	14571	
r11323	1323	60	1047	1194	1063	55	9120	1048-1076	1066* (1048-1067)	23	13382	
r11323	1323	70	959	1040	972	42	1740	970-1018	980* (872-981)	3603	16665	
r11323	1323	80	889	948	895	37	420	894-936	903* (805-904)	3603	18116	
r11323	1323	90	830	857	832	30	120	824-864	834* (832-835)	3	7503	
r11323	1323	100	777	803	787	26	120	763-796	788* (779-789)	145	8645	
TSPLIB												
u1817	1817	10	455	467	458	611	2700	457-480	458	789	3973	
u1817	1817	20	306	342	310*	660	4920	306-318	314* (306-315)	937	8499	
u1817	1817	30	240	287	250*	355	16500	251-257	251* (232-252)	7718	8321	
u1817	1817	40	205	234	210*	247	6420	211-221	216* (169-217)	4344	9049	
u1817	1817	50	180	205	187*	242	9840	183-190	189* (145-190)	4287	15087	
u1817	1817	60	163	183	163	177	1260	162-169	162	175	348	
u1817	1817	70	148	152	148	166	420	143-149	148	82	106	

u1817	1817	80	137	148	137	150	1140	142-148	137* (127-140)	3696	3814
u1817	1817	90	127	148	130*	161	7202	127-131	130* (127-131)	96	7296
u1817	1817	100	127	130	127	159	300	126-130	127* (126-128)	13	3670
u1817	1817	110	108	127	109	119	420	109-111	109	181	453
u1817	1817	120	108	108	108	131	120	107-109	108	12	18
u1817	1817	130	105	109	108*	121	3720	105-108	107* (99-108)	3605	7212
u1817	1817	140	102	108	105*	121	4020	102-107	105* (97-107)	3606	7212
u1817	1817	150	92	108	94*	144	5640	99-102	99* (89-102)	7256	7256

Note. "*" = $opt2$ is the best found solution for that instance.

The range in brackets is the best-solved value of p -SBsearch.

Columns $cpu1$, $cpu2$, $cpu3$ and $cpu4$ are recorded in seconds.

Finally, as Elloumi et al. (2004), we generated a few random Euclidean instances and random instances with $N=M=100$, $p=5, 10, 15$. In the random Euclidean instances *Euc100*, coordinates of the points are randomly generated in $[0, 100]$; and Euclidean distances are computed between the points. In the random instances *Rand100*, distances are randomly and uniformly generated in $[0, 100]$ and satisfy $d_{ij} = 0$ and $d_{ij} = d_{ji}$. Table 3 reports the results obtained for these instances.

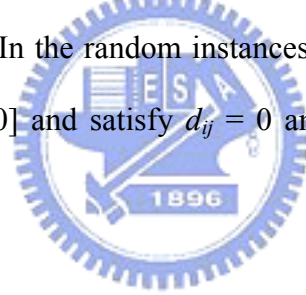


Table 3 Results of Random Instances

<i>Instance</i>	<i>N=M</i>	<i>p</i>	<i>Opt</i>	<i>cpu</i> (in seconds)
<i>Euc100</i>	100	5	32	0.1
<i>Euc100</i>	100	10	20	0.1
<i>Euc100</i>	100	15	16	0.1
<i>Rand100</i>	100	5	27	13.2
<i>Rand100</i>	100	10	12	9.3
<i>Rand100</i>	100	15	7	1.4

4. The allocation of the p -center problem

The formulation (*PC-SC2*) does not give the allocation of the customers in an explicit way. In the p -center problem, one may determine the assignment of customer i to the closest center by looking for center j_o (Elloumi et al., 2004) such that

$$d_{ij_o} = \min_{j: y_j^* = 1} d_{ij} \quad (6)$$

We propose a minimum total cost model (*MTC*) for the allocation problem to the selected p centers. Suppose the i -th customer has a demand of q_i . Let $x_{ij} = 1$ if we assign the customer i to the center j and the cost to increase the capacity for each additional unit of goods is v_j . The cost to transport a unit of goods for a unit distance from center j , denoted as c_j , depends on the transportation method which is employed. One may solve the following model to determine the allocation of the p -center problem:

(*MTC*)

$$\min \sum_{j: y_j^* = 1} v_j \sum_{i: d_{ij} \leq \Delta_p^*} q_i x_{ij} + \sum_{j: y_j^* = 1} c_j \sum_{i: d_{ij} \leq \Delta_p^*} q_i d_{ij} x_{ij} \quad (7)$$

$$s.t. \quad \sum_{j: y_j^* = 1} x_{ij} = 1, \quad i: d_{ij} \leq \Delta_p^*; \quad (8)$$

$$x_{ij} \in \{0,1\}, \quad i: d_{ij} \leq \Delta_p^*, \quad j: y_j^* = 1. \quad (9)$$

Constraints (8) limit the customer i to be assigned to only one center. After minimizing the total cost for the system with p centers, one could obtain the allocation E_j , the set of customers assigned to the center j .

We use a set of data for illustration. There are 20 potential sites, and we want to select 3 of them to be distribution centers. Distance between sites, demand of each site, fixed setup cost, and the variable cost to each center are given as follows:

Table 4 Distance between 20 Sites

d_{ij}	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
1	0	65	67	33	60	73	45	27	34	27	107	5	100	87	116	105	63	118	79	96
2	65	0	43	32	29	27	28	47	40	38	67	70	56	24	64	49	9	68	26	32
3	67	43	0	48	14	69	58	66	63	46	40	71	35	44	53	46	34	54	28	55
4	33	32	48	0	36	42	16	19	15	9	85	38	76	55	89	76	32	92	50	63
5	60	29	14	36	0	55	45	56	51	37	48	65	40	36	56	46	21	58	22	47
6	73	27	69	42	55	0	27	48	40	51	92	78	80	42	84	69	35	90	51	43
7	45	28	58	16	45	27	0	22	14	25	91	50	81	52	91	76	32	95	52	58
8	27	47	66	19	56	48	22	0	8	21	104	31	95	71	107	94	49	111	69	79
9	34	40	63	15	51	40	14	8	0	20	99	38	89	64	101	87	43	105	62	71
10	27	38	46	9	37	51	25	21	20	0	85	32	77	60	91	79	37	94	54	70
11	107	67	40	85	48	92	91	104	99	85	0	111	13	53	25	32	60	21	41	59
12	5	70	71	38	65	78	50	31	38	32	111	0	105	92	121	110	68	123	84	101
13	100	56	35	76	40	80	81	95	89	77	13	105	0	40	19	21	49	19	29	47
14	87	24	44	55	36	42	52	71	64	60	53	92	40	0	42	27	23	48	16	11
15	116	64	53	89	56	84	91	107	101	91	25	121	19	42	0	15	59	6	39	44
16	105	49	46	76	46	69	76	94	87	79	32	110	21	27	15	0	45	21	26	29
17	63	9	34	32	21	35	32	49	43	37	60	68	49	23	59	45	0	63	20	33
18	118	68	54	92	58	90	95	111	105	94	21	123	19	48	6	21	63	0	43	50
19	79	26	28	50	22	51	52	69	62	54	41	84	29	16	39	26	20	43	0	27
20	96	32	55	63	47	43	58	79	71	70	59	101	47	11	44	29	33	50	27	0

Table 5 Design parameters for each site

Site i/j	Demand q_i	Fixed Setup Cost f_j	Construction Cost v_j	Transportation Cost c_j
1	21	13500	33	8
2	31	12500	58	9
3	40	12100	56	11
4	22	14400	30	8
5	25	11600	40	7
6	30	13800	60	4
7	21	11700	56	2
8	44	12700	59	6
9	40	12400	33	7
10	23	13800	56	7
11	31	16000	50	3
12	34	13700	49	11
13	45	13900	46	3
14	23	13200	41	5
15	24	14400	43	5
16	50	15100	30	10
17	25	14900	49	4
18	47	11300	34	11
19	27	12200	58	8
20	29	14900	39	7

In the optimal solution of p - $Sbsearch$, we select sites 1, 2 and 13 to be distribution centers with minimax distance $\Delta_p^* = 35$. One may determine the allocation of each customer by (6). The results of the allocation and the cost are shown in Table 6.

Table 6 Allocation to the nearest center and the total variable cost

Center <i>j</i>	Allocated site <i>i</i>	Demand <i>q_i</i>	Construction Cost $v_j * q_i$	Transportation Cost $c_j * q_i * d_{ij}$	Total Demand	Total Cost
1	1	21	693	0	162	32058
	8	44	1452	9504		
	9	40	1320	10880		
	10	23	759	4968		
	12	34	1122	1360		
2	2	31	1798	0	233	60620
	4	22	1276	6336		
	5	25	1450	6525		
	6	30	1740	7290		
	7	21	1218	5292		
	14	23	1334	4968		
	17	25	1450	2025		
	19	27	1566	6318		
	20	29	1682	8352		
13	3	40	1840	4200	237	23508
	11	31	1426	1209		
	13	45	2070	0		
	15	24	1104	1368		
	16	50	2300	3150		
	18	47	2162	2679		
The total variable cost of the 3 centers: \$116186						

If we revise the allocation by solving the allocation model (*MTC*), we obtain the new allocation and the lower total cost in Table 7. The difference between original allocation and new allocation is that we assign site 4 to be served by center 1 instead of center 2, and site 19 to be served by center 13 instead of center 2. The reason for site 4 and 19 not to be assigned to center 2 is that the variable cost v_2 and c_2 are the largest among the three centers. Though the assigned distance increases, we could save \$5371 in the total cost and still keep the minimum radius at the same time.

Table 7 New allocation with minimum cost and the lower total cost

Center <i>j</i>	Allocated site <i>i</i>	Demand <i>q_i</i>	Construction Cost $v_j * q_i$	Transportation Cost $c_j * q_i * d_{ij}$	Total Demand	Total Cost
1	1	21	693	0	184	38592
	*4	22	726	5808		
	8	44	1452	9504		
	9	40	1320	10880		
	10	23	759	4968		
	12	34	1122	1360		
2	2	31	1798	0	184	45124
	5	25	1450	6525		
	6	30	1740	7290		
	7	21	1218	5292		
	14	23	1334	4968		
	17	25	1450	2025		
	20	29	1682	8352		
13	3	40	1840	4200	264	27099
	11	31	1426	1209		
	13	45	2070	0		
	15	24	1104	1368		
	16	50	2300	3150		
	18	47	2162	2679		
	*19	27	1242	2349		
The total variable cost of the 3 centers: \$110815						

(^{*}): The different allocation between Table 6 and 7

5. Computing throughout the M p -center problems

The p -center problem consists of locating p centers among the M potential facilities and assigning each customer to its closest center so as to minimize the maximum distance between a customer and the center it is assigned to. For a logistic system design purpose, one may need to obtain the solutions for all the M p -center problems where p alternatively equals to 1, 2, throughout M . Given the p value, the parameters y_j^* and E_j are determined by employing p -*SBsearch* procedure.

The procedure proposed in this paper also has the advantage for computing throughout the M p -center problems. There are three possible solving strategies. The first strategy is to employ p -*SBsearch* procedure to solve the problems with larger p , say p^a -center problem where $p^a > p$. The p^a -*SBsearch* procedure is identical to the p -*SBsearch* procedure except in the initialization step setting $U=U_p^*$ in the preceding problem. One may solve the problems one after the other, $p=1, 2, 3, \dots, M$.

The second strategy is to employ p -*SBsearch* procedure to solve the problems with smaller p , say p^b -center problem where $p^b < p$. The p^b -*SBsearch* procedure is identical to the p -*SBsearch* procedure except in the initialization step setting $L=L_p^*$ in the preceding problem. One may solve the problems one after the other, $p=M, M-1, \dots, 3, 2, 1$.

The third computation strategy is initiated by employing p -*SBsearch* procedure for $p=1$ and p^a -*SBsearch* procedure for $p=M$. Then, alternate with p^b -*SBsearch* and p^a -*SBsearch* to solve the problems with p values $(2, M-1), (3, M-3), \dots, (M/2)$ in turns, respectively. In each turn, $L=L_p^*$ or $U=U_p^*$ is updated for the p -*SBsearch* procedure.

Apparently, the number of sub-problems in p^a -*SBsearch* and p^b -*SBsearch* are less than p -*SBsearch* and the global optimal solution still reached. Without starting from $L=0$ and $U=K$ to every p value, savings in computation time for the three strategies are benefited.

6. Determining the p value

The traditional p -center problem assumes that the decision maker has determined the parameter p . In the real-world case, however, the decision maker may be incapable of determining the appropriate p value before solving the p -center problem. In a logistic system, one may consider the minimax condition of the p -center problem and the fixed setup cost, variable construction cost for the supplier centers, the transportation cost and the service level for the designed system as well. The service level for a logistic system may be interpreted varieties factors such response time of the demand, shortage of goods and cost to maintain the service level, etc (refer to the text book by Ballou). In this research we chose eight parameters to measure the logistic system design alternatives. The criteria should not be limited.

We use the same data in Section 4 to illustrate how to determine the p value for the logistic system. First, after solving the M p -center problems by the p - $SBsearch$ procedure and the allocation model (MTC), the results are shown in Table 8. Note that we does not solve the problems with $p = 19$ and 20 because there are zero value in $x_1, x_3, \text{ or } x_5$, and it is irrational to select almost all the sites to be centers for the general p -center problem.

Column Z_1 denotes the optimal solution A_p^* of the p - $SBsearch$ procedure. Columns Z_2 to Z_5 characterize the service level of the system. We ignore the demand while the assigned distance $d_{ij} = 0$ to obtain the appropriate average transportation distance and CV. Column Z_2 denotes the average transportation distance per unit, and the value increases with the larger p .

$$z_{2j} = \frac{\sum_{j: y_j^*=1} \sum_{i: 0 < d_{ij}} q_i d_{ij} x_{ij}^*}{\sum_{j: y_j^*=1} \sum_{i: 0 < d_{ij}} q_i x_{ij}^*} \quad (10)$$

Column Z_3 denotes the dispersion level of the transportation distance per unit, the coefficient of variation, to evaluate the stability of the service distance. Columns Z_4 and Z_5 consider the emergent demand of each site, so we don't take the demand q_i into account.

$$z_{4j} = \frac{\sum_{j: y_j^*=1} \sum_{i: 0 < d_{ij}} d_{ij} x_{ij}^*}{\sum_{j: y_j^*=1} \sum_{i: 0 < d_{ij}} x_{ij}^*} \quad (11)$$

Columns Z_6 to Z_8 characterize the cost level of the system. The total cost is divided into three part: the fixed setup cost, the construction cost, and the transportation cost.

$$z_{6j} = \sum_{j: y_j^*=1} f_j \quad (12)$$

$$z_{7j} = \sum_{j: y_j^*=1} v_j \sum_{i: d_{ij} \leq \Delta_p^*} q_i x_{ij}^* \quad (13)$$

$$z_{8j} = \sum_{j: y_j^*=1} c_j \sum_{i: d_{ij} \leq \Delta_p^*} q_i d_{ij} x_{ij}^* \quad (14)$$



Table 8 Results of solving the p-center problems and the related index

Index Notation	Z_1	Z_2	Z_3	Z_4	Z_5	Z_6	Z_7	Z_8
P_j	MiniMax Distance	Average Transportation Distance per unit	CV of Transportation Distance per unit (%)	Average Transportation Distance per site	CV of Transportation Distance per site (%)	Total Fixed Setup Cost	Total Construction Cost	Total Transportation Cost
1	65	43.89	32.06	43.26	32.26	11600	25280	186473
2	43	27.76	35.45	27.17	37.14	26600	30076	130160
3	35	24.07	35.44	24.18	35.1	39900	28888	81927
4	28	20.86	31.11	20.94	30.42	53400	33683	53110
5	27	18.76	34.3	18.87	34.01	66000	29430	35426
6	24	16.34	31.37	16	32.3	80900	28652	39798
7	21	14.91	31.28	14.31	32.02	92900	26264	35298
8	19	14.12	30.97	13.75	31.44	108000	25464	32148
9	16	10.99	34.6	11.09	34.05	122100	28641	24239
10	15	10.46	33.64	10.4	32.24	133400	28149	21723
11	14	9.72	33.32	9.89	31.78	148500	27499	17973
12	14	10.28	33.54	10.13	32.17	160500	30046	14571
13	13	8.66	31.45	8.71	29.23	172300	28622	11771
14	11	7.88	24.25	8	25	186400	29322	9811
15	9	7.31	20.3	7.4	21.96	201300	29264	8216
16	9	7.04	23.74	7.25	24.63	214000	30408	5976
17	8	6.6	18.02	6.33	19.69	230600	28467	4805
18	6	5.6	8.18	5.5	9.09	243300	29611	2565

There are 18 possible p values for selection, $p = 1, 2, \dots, 18$. The parameter z_{ij} denotes the value of P_j in the i th index. Since these eight indices are expected to be minimum, we could set the weights v_i to obtain the performance index ω_j , an aggregate weighted index:

$$\omega_j = \sum_{i=1}^8 z_{ij} v_i \quad (15)$$

However, it is hard to determine arbitrarily the appropriate weights by the decision maker. To evaluate the multiple criteria to determine the appropriate p value, we use an evaluation

model (*PI*) inspired by the Data Envelopment Analysis (DEA) (Charnes et al., 1978) to obtain the performance value. The DEA model classifies the DMUs as efficient or inefficient (Cooper et al., 2000), based on multiple inputs and multiple outputs. The following model (*PI*) is employed for measuring the relative performance score, ω_o of P_o against the n alternatives.

(*PI*)

$$\min \omega_o = \sum_{i=1}^8 z_{io} v_i \quad (16)$$

$$\text{s.t. } \sum_{i=1}^8 z_{ij} v_i \geq 100, \quad j = 1, 2, \dots, n; \quad (17)$$

$$z_{1o} v_1 \geq \sum_{i=2}^8 z_{io} v_i; \quad (18)$$

$$\sum_{i=2}^5 z_{io} v_i \geq \sum_{i=6}^8 z_{io} v_i; \quad (19)$$

$$v_i \geq \varepsilon, \quad i = 1, 2, \dots, 6. \quad (20)$$

The objective function (16) is to minimize the ω_o of P_o , so we resolve the model with $o = 1, 2, \dots, n$. In each turn, this model determines the most favorable weights to DMU_o . Constraints (17) set DMU_j 's lower bound of the performance index $\omega_j = \sum_{i=1}^8 z_{ij} v_i \geq 100$. Any lower bound value will not affect the final solution. Constraint (18) confirms that the contribution in the performance index by the minimax distance index, the most important condition of the p -center problem, is greater than or equal to the total contribution of the other indices. Constraint (19) confirms that the contribution in the performance index by the service level index is greater than or equal to the contribution by the cost level. In this case we assume that the service level of the system is more important than the cost level.

To solve the (*PI*) model without setting the value of ε , we solve the following two-phase LP problem.

Phase I

We solve the dual model (*DPI*) of (*PI*) as follows:

(*DPI*)

$$\max \eta_o = 100 \sum_{j=1}^n \lambda_j \quad (21)$$

$$\text{s.t.} \quad \sum_{j=1}^n z_{1j} \lambda_j + z_{1o} \gamma_1 \leq z_{1o}; \quad (22)$$

$$\sum_{j=1}^n z_{ij} \lambda_j - z_{ij} \gamma_1 + z_{ij} \gamma_2 \leq z_{io}, \quad i = 2,3,4,5; \quad (23)$$

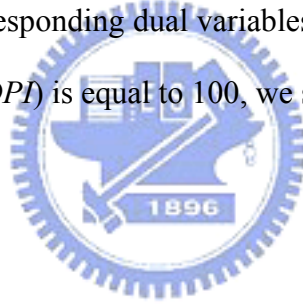
$$\sum_{j=1}^n z_{ij} \lambda_j - z_{ij} \gamma_1 - z_{ij} \gamma_2 \leq z_{io}, \quad i = 6,7,8; \quad (24)$$

$$\lambda_j \geq 0, \quad j = 1,2,\dots,n; \quad (25)$$

$$\gamma_1, \gamma_2 \geq 0 \quad (26)$$

where λ_j , γ_1 and γ_2 are the corresponding dual variables to the constraints (17), (18), and (19).

If the optimal solution η_o^* of (*DPI*) is equal to 100, we solve the next model (*DP2*).



Phase II

(*DP2*)

$$\max \sum_{i=1}^8 s_i \quad (27)$$

$$\text{s.t.} \quad 100 \sum_{j=1}^n \lambda_j = 100; \quad (28)$$

$$\sum_{j=1}^n z_{1j} \lambda_j + z_{1o} \gamma_1 + s_1 = z_{1o}; \quad (29)$$

$$\sum_{j=1}^n z_{ij} \lambda_j - z_{ij} \gamma_1 + z_{ij} \gamma_2 + s_i = z_{io}, \quad i = 2,3,4,5; \quad (30)$$

$$\sum_{j=1}^n z_{ij} \lambda_j - z_{ij} \gamma_1 - z_{ij} \gamma_2 + s_i = z_{io}, \quad i = 6,7,8; \quad (31)$$

$$\lambda_j \geq 0, \quad j = 1,2,\dots,n; \quad (32)$$

$$\gamma_1, \gamma_2 \geq 0; \quad (33)$$

$$s_i \geq 0, \quad i = 1,2,\dots,8 \quad (34)$$

where we fix the performance index of P_o and maximize the sum of all the slack variables s_i . Only the alternatives with $\eta_o^* = 1$ in (DP1) and $s_i^* = 0$ for all i in (DP2) are Pareto-efficient alternatives.

Table 9 shows the computational results of (DP1) and (DP2). DMU 1, 2, 4, and 18 are the Pareto-efficient alternatives with $\eta_o^* = 1$ and $s_i^* = 0$ for all i . To the alternatives with 1, 2, 4, or 18 centers are the appropriate choice by considering the minimax distance, the service level, and the cost level

Table 9 The optimal solution of (DP1) and (DP2) and the contribution

DMU j	η_j^*	$\frac{z_{1j}v_1^*}{\omega_j^*}$	$\frac{z_{2j}v_2^*}{\omega_j^*}$	$\frac{z_{3j}v_3^*}{\omega_j^*}$	$\frac{z_{4j}v_4^*}{\omega_j^*}$	$\frac{z_{5j}v_5^*}{\omega_j^*}$	$\frac{z_{6j}v_6^*}{\omega_j^*}$	$\frac{z_{7j}v_7^*}{\omega_j^*}$	$\frac{z_{8j}v_8^*}{\omega_j^*}$
1	100	50%				25%	8%	17%	
2	100	50%		13%	12%		23%		2%
3	104.82								
4	100	50%				25%	18%		7%
5	103.70								
6	105.13								
7	112.29								
8	121.79								
9	123.00								
10	126.61								
11	130.22								
12	137.09								
13	134.15								
14	128.75								
15	118.62								
16	122.49								
17	116.82								
18	100	50%				25%	25%		

If the decision maker is still incapable of determining the p value, we propose another model ($PI2$) to rank these efficient alternatives and to exclude the alternatives which are not robust in the adverse condition.

(PI2)

$$\max \pi_o = \sum_{i=1}^8 z_{io} v_i \quad (35)$$

$$\text{s.t. } \sum_{i=1}^8 z_{ij} v_i \leq 100, \quad j = 1, 2, \dots, n; \quad (36)$$

$$z_{1o} v_1 \geq \sum_{i=2}^8 z_{io} v_i; \quad (37)$$

$$\sum_{i=2}^5 z_{io} v_i \geq \sum_{i=6}^8 z_{io} v_i; \quad (38)$$

$$v_i \geq \varepsilon, \quad i = 1, 2, \dots, 6. \quad (39)$$

We revise the bound constraints (36) to set the upper bound of the performance index $\pi_j = \sum_{i=1}^8 z_{ij} v_i \leq 100$. The model ($PI2$) is to maximize the performance index and determine the most adverse weights to P_o . If any P_j performs efficient with the favorable weights in (PI) and is distance from the upper bound with the adverse weights in ($PI2$), we assume that this kind of alternative is stable and robust in performance. The results of ($PI2$) are showed in Table 10.

Table 10 Results of ($PI2$)

DMU_j	ω_j^* in (PI)	π_j^* in ($PI2$)	Rank
1	100	100	4
2	100	87.17	3
4	100	67.90	2
18	100	15.83	1

To the decision maker, $p=18$ might be the best choice if we rank these alternatives by π_j^* in ($PI2$). However, all the value of the parameters in our data is artificial and unreal, and we never know the authentic relationship of importance between the minimax distance, cost level, and service level. Based on the different circumstance and the specific service or cost

conditions, the decision maker could select the appropriate p value from $p = 2, 4,$ and 18 in this case.



7. Conclusion and discussion

Our computational results are showed in the Table 1 to 3. To the OR-Lib instances with network structure, the TSPLIB instances that are usually devoted to the traveling salesman problem, the random Euclidean instances that satisfy the triangle inequalities, and the random instances for which the triangle inequalities are not satisfied, the proposed procedure *p-SBsearch* is efficient in the reasonable time limit and exact with good quality of the solution bounds.

There may be some other considerations to allocate customers to centers for specific industry. The model presented in Section 4 could be reformulated. One may have less or more parameters for evaluating the possible alternatives. Furthermore, one may add constraints for the relationship among the parameters. Literature in the area of Data Envelopment Analysis (DEA) would be a good source for reference the multiple criteria assessment. The model presented in Section 6 is modified accordingly.

The paper provides a new concept to determine the proper number of supply centers for the logistic system. Other system may have same interest for the problem settings.

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